

Richoux Group plc

Interim Report
for the period to
11 July 2010

Chairman's Review

Results

Group turnover from our continuing operations for the 28 week period ended 11 July 2010 increased to £2.71 million (*July 2009: £2.69 million*). Gross profit from continuing operations was £0.33 million (*July 2009: £0.07 million*). Administrative expenses for continuing operations (before impairment and reorganisation costs) of £0.24 million (*July 2009: £0.28 million*) were in line with expectations.

The Directors are not recommending the payment of a dividend.

Operations

The Group currently has seven restaurants, which operate under the Richoux, Zippers and Frankie's Easy Diner brands. Further details on each of the brands are set out below.

Richoux

Richoux restaurants operate in prestigious areas of central London and offer all day dining.

The Group's four established Richoux restaurants continue to trade in line with expectations with, the restaurant in Knightsbridge refurbished during the period. The Old Compton Street site was sold during the period. The Group's High Wycombe site is now to be rebranded as a Frankie's Easy Diner due to the significant surrender premium that the landlord was demanding and the perceived prospects of Frankie's Easy Diner succeeding at this site. Following the rebranding the Group will operate four Richoux sites.

Zippers

Zippers is a spacious, stylish and contemporary family restaurant that offers an extensive range of dishes to cover a range of tastes.

The Group's Zippers restaurant in Chatham continues to trade in line with expectations and a new site in Andover was opened at the beginning of September 2010. A third site has been acquired in Bexhill-on-Sea which will open as a Zippers before the end of 2010.

Frankie's Easy Diner

Frankie's Easy Diner is a family orientated American diner style concept.

The Group's first Frankie's Easy Diner site opened in Chatham at the beginning of July 2010 and initial trading has been in line with expectations. A second Frankie's Easy Diner should open before the end of 2010 following a rebranding of the Group's existing High Wycombe site.

Capital expenditure and cash flow

The Board has sought to preserve the cash resources of the Group. As at the end of the period under review the Group held cash of £2.50 million (*December 2009: £2.96 million*).

Capital expenditure of £0.62 million (*December 2009: £1.40 million*) was incurred in the period, predominantly on the refurbishment the Richoux restaurant in Knightsbridge and the fitting-out of the new Frankie's Easy Diner restaurant in Chatham.

Outlook

The Group is continuing to develop both of its new concepts to complement the core Richoux business and measured expansion of both operations is envisaged where suitable sites can be found.

Philip Shotter

Chairman

13 September 2010

Condensed consolidated statement of comprehensive income

for the 28 week period ended 11 July 2010

		28 week period ended 11 July 2010 £'000	28 week period ended 12 July 2009 £'000	52 week period ended 27 December 2009 £'000
	Note			
Revenue	3	2,714	2,691	5,024
Cost of sales:				
Excluding pre-opening costs		(2,339)	(2,564)	(4,791)
Pre-opening costs		(42)	(54)	(93)
Total cost of sales		(2,381)	(2,618)	(4,884)
Gross profit		333	73	140
Administrative expenses		(243)	(281)	(439)
Other operating income		–	(1)	(1)
Operating profit/(loss) before impairment		90	(209)	(300)
Impairment of property, plant and equipment		–	(817)	(869)
Impairment of other intangible assets		–	–	(1)
Onerous lease provision	7	333	–	(400)
Operating profit/(loss)		423	(1,026)	(1,570)
Finance income		19	36	53
Finance expense		(1)	(2)	(2)
Profit/(loss) before taxation	3	441	(992)	(1,519)
Taxation		–	–	–
Profit/(loss) for the period from continuing operations		441	(992)	(1,519)
Profit for the period from discontinued operations		–	–	2
Profit/(loss) and total comprehensive profit/(loss) for the period		441	(992)	(1,517)
Profit/(loss) and total comprehensive profit/(loss) attributable to equity holders of the parent		441	(992)	(1,517)
Profit/(loss) and total comprehensive profit/(loss) per share:				
From continuing operations:				
Profit/(loss) per share	4	1.1p	(2.4)p	(3.6)p
Diluted profit/(loss) per share	4	1.1p	(2.4)p	(3.6)p
From continuing and discontinued operations:				
Profit/(loss) per share	4	1.1p	(2.4)p	(3.6)p
Diluted profit/(loss) per share	4	1.1p	(2.4)p	(3.6)p

Condensed consolidated statement of changes in equity

for the 28 week period ended 11 July 2010

	<i>Share capital £000</i>	<i>Share premium account £000</i>	<i>Profit and loss account £000</i>	<i>Total £000</i>
At 28 December 2008	1,681	10,335	(6,047)	5,969
Loss for the period	–	–	(992)	(992)
Credit to equity for equity settled share based payments	–	–	26	26
At 12 July 2009	1,681	10,335	(7,013)	5,003
Loss for the period	–	–	(525)	(525)
Credit to equity for equity settled share based payments	–	–	22	22
At 27 December 2009	1,681	10,335	(7,516)	4,500
Profit for the period	–	–	441	441
Credit to equity for equity settled share based payments	–	–	33	33
At 11 July 2010	1,681	10,335	(7,042)	4,974

Condensed consolidated statement of financial position

at 11 July 2010

	11 July 2010	12 July 2009	27 December 2009
Note	£'000	£'000	£'000
Assets			
Non-current assets			
Goodwill	234	234	234
Other intangible assets	41	38	40
Property, plant and equipment	6 2,176	1,477	1,696
Investment property	6 787	787	787
Trade and other receivables	11	–	11
Total non-current assets	3 3,249	2,536	2,768
Current assets			
Inventories	81	75	94
Trade and other receivables	461	486	327
Assets held for sale	–	–	126
Cash and cash equivalents	2,500	3,003	2,959
Total current assets	3,042	3,564	3,506
Total assets	6,291	6,100	6,274
Liabilities			
Current liabilities			
Trade and other payables	(1,251)	(1,041)	(1,293)
Liabilities associated with assets held for sale	–	–	(34)
Provisions	7 –	–	(400)
	(1,251)	(1,041)	(1,727)
Non-current liabilities			
Trade and other payables	(66)	(56)	(47)
Total liabilities	(1,317)	(1,097)	(1,774)
Net assets	4,974	5,003	4,500
Capital and reserves			
Share capital	1,681	1,681	1,681
Share premium account	10,335	10,335	10,335
Retained earnings	(7,042)	(7,013)	(7,516)
Total equity	4,974	5,003	4,500

Condensed consolidated statement of cash flows

for the 28 week period ended 11 July 2010

		28 week period ended 11 July 2010 £'000	28 week period ended 12 July 2009 £'000	52 week period ended 27 December 2009 £'000
	<i>Note</i>			
Operating activities				
Cash generated from/(used in) operations	8	43	(491)	(152)
Interest paid		(1)	(2)	(2)
Net cash from/(used in) operating activities		<u>42</u>	<u>(493)</u>	<u>(154)</u>
Investing activities				
Purchase of property, plant and equipment		(616)	(922)	(1,395)
Purchase intangible assets		(6)	(2)	(9)
Proceeds from sale of property, plant and equipment		102	–	89
Interest received		19	36	53
Disposal of joint venture undertaking		–	9	–
Net cash used in investing activities		<u>(501)</u>	<u>(879)</u>	<u>(1,262)</u>
Net decrease in cash and cash equivalents		(459)	(1,372)	(1,416)
Cash and cash equivalents at the beginning of the period		<u>2,959</u>	<u>4,375</u>	<u>4,375</u>
Cash and cash equivalents at the end of the period		<u>2,500</u>	<u>3,003</u>	<u>2,959</u>

Notes

1. The consolidated financial statements have been prepared in compliance with International Financial Reporting Standards (“IFRS”) as adopted by the European Union and therefore the Group financial statements comply with Article 4 of the EU IAS Regulation. The financial statements have been prepared on the historical cost basis.

2. The condensed financial information for the 28 week period ended 11 July 2010 and the 28 week period ended 12 July 2009 has been prepared in accordance with IAS 34 “Interim financial reporting” and should be read in conjunction with the annual financial statements for the period ended 27 December 2009 which have been prepared in accordance with International Financial Reporting Standards as adopted by the European Union. The accounting policies used in preparing the condensed financial information are consistent with those of the annual financial statements for the period ended 27 December 2009. During the period various Standards and Interpretations were adopted in line with the effective dates as outlined in the annual financial statements for the period ended 27 December 2009. The condensed financial information for the 28 week period ended 11 July 2010 and the 28 week period ended 12 July 2009 have not been audited or reviewed and does not constitute full financial statements within the meaning of section 435 of the Companies Act 2006.

The financial information for the 52 week period ended 27 December 2009 does not constitute the Group’s statutory accounts for that period but it is derived from those accounts. Statutory accounts for the 52 week period ended 27 December 2009 have been delivered to the Registrar of Companies. The auditors have reported on these accounts; their report was unqualified and did not contain statements under section 498(2) or (3) of the Companies Act 2006.

Notes

continued

3. Business segments

Based on the financial information which is monitored by the board, which comprises the chief operating decision maker as defined in IFRS 8, the group has three reportable business segments based around its three core restaurant brands, Richoux, Zippers and Frankie's Easy Diner. All brands are engaged in the restaurant trade so derive their revenues and results from similar products and services. While Frankie's Easy Diner is still in its infancy as a brand and separate disclosure of its results is not required, this information has been provided as management see it as a potential growth area.

For the 28 week period ended 11 July 2010

	<i>Richoux</i>	<i>Zippers</i>	<i>Frankie's Easy Diner</i>	<i>Unallocated</i>	<i>Total</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>
Revenue	2,281	411	12	10	2,714
Segment profit/(loss)	<u>304</u>	<u>66</u>	<u>(25)</u>	–	345
Non-core restaurant expenses				(12)	(12)
Administrative expenses				(243)	(243)
Onerous lease provision				333	333
Finance income				19	19
Finance expense				<u>(1)</u>	<u>(1)</u>
Profit before taxation				<u>106</u>	<u>441</u>
Non-current assets	<u>1,438</u>	<u>495</u>	<u>399</u>	<u>917</u>	<u>3,249</u>

Unallocated administrative expenses include the costs of the Group's head office and the onerous lease provision represents the release of the provision less cost incurred to the end of the period following the decision to rebrand the High Wycombe site as a Frankie's Easy Diner.

Notes

continued

4. Profit/(loss) per share

The calculation of the basic and diluted profit/(loss) per share is based on the following data:

	11 July 2010 £'000	12 July 2009 £'000	27 December 2009 £'000
Profit/(loss)			
Profit/(loss) from continuing operations for the purpose of basic profit/(loss) per share excluding discontinued operations	441	(992)	(1,519)
Profit from discontinued operations	—	—	2
Profit/(loss) for the purposes of basic profit/(loss) per share being the net profit attributable to equity holders of the parent	<u>441</u>	<u>(992)</u>	<u>(1,517)</u>
Number of shares			
Weighted average number of ordinary shares for the purposes of the basic profit/(loss) per share	42,019,612	42,019,612	42,019,612
Effect of dilutive potential ordinary shares:			
Share options	—	—	4,183
Share options not included in the diluted calculations as per the requirements of IAS 33 (as they are anti-dilutive)	<u>2,664,465</u>	<u>1,832,840</u>	<u>2,668,657</u>

5. No dividend is proposed.

Notes

continued

6. Property, plant and equipment

	<i>Investment property</i>	<i>Short leasehold land and buildings</i>	<i>Leasehold improve- ments</i>	<i>Fixtures, fittings, and equip- ment</i>	<i>Motor vehicles</i>	<i>Total</i>
Cost						
At 28 December 2008	1,156	3,316	17	1,508	4	6,001
Additions	–	532	–	390	–	922
Disposals	–	(100)	–	(74)	(4)	(178)
At 12 July 2009	1,156	3,748	17	1,824	–	6,745
Additions	(3)	353	–	123	–	473
Disposals	–	(138)	–	(297)	–	(435)
Transfer to assets held for sale	–	(519)	–	(424)	–	(943)
At 27 December 2009	1,153	3,444	17	1,226	–	5,840
Additions	–	383	–	233	–	616
At 11 July 2010	1,153	3,827	17	1,459	–	6,456
Accumulated depreciation and impairment						
At 28 December 2008	369	2,128	17	1,158	4	3,676
Charge for period	–	63	–	90	–	153
Impairment	–	443	–	374	–	817
Disposal	–	(94)	–	(67)	(4)	(165)
At 12 July 2009	369	2,540	17	1,555	–	4,481
Charge for period	–	59	–	49	–	108
Impairment	(3)	37	–	18	–	52
Disposal	–	(137)	–	(298)	–	(435)
Transfer to assets held for sale	–	(446)	–	(403)	–	(849)
At 27 December 2009	366	2,053	17	921	–	3,357
Charge for period	–	73	–	63	–	136
At 11 July 2010	366	2,126	17	984	–	3,493
Carrying amount						
At 11 July 2010	787	1,701	–	475	–	2,963
At 27 December 2009	787	1,391	–	305	–	2,483
At 12 July 2009	787	1,208	–	269	–	2,264

Impairment testing of property, plant and equipment

The Group considers each trading restaurant to be a cash-generating unit (CGU) and each CGU is reviewed when there are indications of impairment.

The recoverable amounts of the restaurants are calculated from value in use calculations based on cash flow projections from forecasts to December 2009, and thereafter an EBITDA growth rate of 2%. The discount rate applied to cash flow projections is 12%.

There is no impairment provision required in the period.

Notes

continued

7. Provisions

	<i>Onerous lease provision</i> £000
At 28 December 2008 and 12 July 2009	–
Provision in the period	(400)
At 27 December 2009	(400)
Provision utilised in the period	67
Provision released in the period	333
At 11 July 2010	–

The onerous lease provision represented the Directors' best estimate of the costs of surrender of its leasehold interest in the Richoux restaurant in High Wycombe, based on the estimated time to surrender and estimated surrender premium payable. The decision has subsequently been taken to rebrand the site as a Frankie's Easy Diner and thus the unutilised provision has been reversed in the period.

8. Reconciliation of operating profit/(loss) to operating cash flows

	<i>28 week period ended 11 July 2010 £'000</i>	<i>28 week period ended 12 July 2009 £'000</i>	<i>52 week period ended 27 December 2009 £'000</i>
Operating profit/(loss)	423	(1,026)	(1,570)
(Profit)/loss on disposal of property, plant and equipment	(8)	3	(76)
Depreciation charge	136	153	261
Amortisation charge	5	5	9
Impairment of intangible fixed assets	–	–	1
Impairment of tangible fixed assets	–	817	869
Decrease/(increase) in stocks	13	5	(14)
(Increase)/decrease in debtors	(102)	(32)	84
Decrease in creditors	(57)	(442)	(164)
(Decrease)/increase in provisions	(400)	–	400
Equity settled share based payments	33	26	48
Net cash inflow/(outflow) from operating activities	43	(491)	(152)

Notes

continued

9. Post balance sheet events

On 8 September 2010 the Group completed on a new 25 year lease for a restaurant in Bexhill-on-Sea, East Sussex at an initial annual rent payable of £25,000, in the first year increasing to £50,000 thereafter.

10. Related party transactions

During the period the Group paid professional fees for legal services in connection with properties of £25,000 (*July 2009: £7,000, December 2009: £34,000*) to Glovers Solicitors LLP of which Philip Shotter is a member. As at the end of the period £2,000 was outstanding (*December 2009: £8,000*). This is in addition to fees included in Director's emoluments.

The Group has a group VAT registration and the representative Company, Richoux Group plc, pays the net VAT for the Group.

Transactions with directors:

Directors' emoluments

	28 week period ended 11 July 2010 £'000	28 week period ended 12 July 2009 £'000	52 week period ended 27 December 2009 £'000
Short term employee benefits	78	78	145
Share based payments	21	20	37
	<u>99</u>	<u>98</u>	<u>182</u>

